

Utilizing GM Insights -Efficient Global People Effectiveness Expert & the Employee Value Proposition

Infographic

This infographic is based on the report authored by Professor Michael F. Dickmann, Professor of International HRM, Cranfield University, School of Management, United Kingdom. To read the full report, please email us- office@theresforum.com









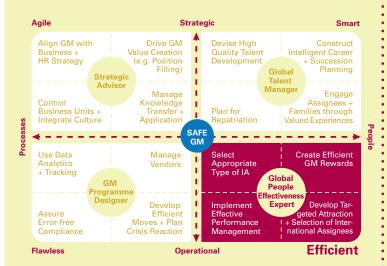


Infographic Issue 2 Forum Research

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Efficient Global People Effectiveness Expert

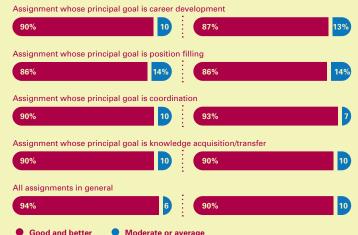
The SAFE Model captures the key strategic and operational aspects of GM work



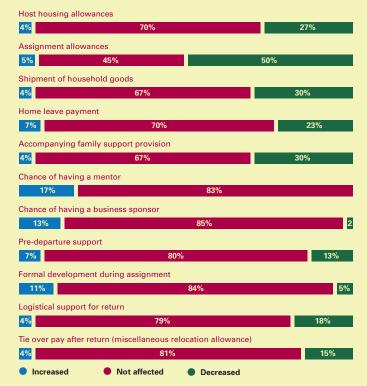
On average, in comparison to their non-expatriated peers,

What is your MALE assignees' performance like when they are on the following:

What is your FEMALE assignees' performance like when they are on the following:



How does DEVELOPMENTAL assignment support in your organization differ from your standard long-term assignment support?



Efficient Global People Effectiveness - Employee Value **Proposition**

Organizations should manage the tangible and intangible aspects of the Global Talent Proposition. Some metrics are outlined below.



strategies • Explore global attraction & performance management strategies

GM Strategies:
• Design attractive reward

- **GM Policies & Practices:** Ensure transparant and fair
- selection
 Coordinate GM objective
- setting with all parties



GM Successes & Reputation:

- Having sufficient GM candidates of high calibre
 Designing attractive cost/ benefits of GM reward

GM Leadership:

- Draw up consistent and fair GM rewards
- Engage in effective communication with expatriates

Global organizations contributed to this research. For more information about e respondents, please read 'RES Forum Research Reports 2019 - Data Sources and Methodology' at- https://theresforum.com/annual-report/

Dickmann, M. (2019); dimensions based on Ingham, J. (2006) Source:

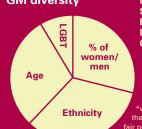
Global People Effectiveness Metrics

A Sample Dashboard. What should your department be aiming for?





GM diversity*



LTAs = long-term assignees STAs = short-term assignees **EBTs** = extended business travellers Local Plus = local plus assignees **Commuters** = cross border commuters

they have good access/ fair policies and practices with respect to GM

GM Attractiveness



External GM willingess % of applicants who indicate that they are globally mobile

GM Rewards

% of assignees in relation to degree of satisfaction with global rewards



GM Staffing Succes
% of GM vacancies staffed



GM Selection

Assignment Selection % of open selection





Assignment Selection % with cultural agility

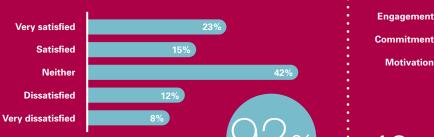
GM Engagement & Retention

Global Assignment Objectives % of assignment objectives set after prior agreement with home and host

Non-Expatriates



Comparison of expatriate motivation/commitment/ engagement with non-expatriated peers



Global rewards

% of staff satisfied with the types/choice

of assignment rewards

% of On-Assignment

Motivation





82%

72%

94%